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Simons defined the strategic use of PMS as “the use of performance measurement system to detect strategic uncertainties. Strategic uncertainties relate to changes in competitive dynamics and internal competencies that may create opportunities or threats” [ 17 ].

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McGraw-Hill, Boston, 2007), and Simons (Performance measurement and control systems for implementing strategy. Pearson, Upper Saddle River, 2000) as the three top-ranked textbooks were analyzed and used to generate criteria for the subsequent identification of relevant articles. Additional conceptual papers were included in the analysis.

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In Chapter 10 of The Strategy-Focused Organization 1, Kaplan and Norton discuss Simons 2 five levers of control. The purpose of this note is to summarize their discussion in an attempt to clear up some of the confusion about how the balanced scorecard should be used, or at least provide a basis

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for discussing the confusion.

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Simons, R. (2000), Performance Measurement and Control Systems for Implementing Strategy: Text and Cases, Prentice Hall, Upper Saddle River, NJ.

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Simons, R. Performance Measurement and Control Systems for Implementing Strategy. Prentice Hall, 2000 ...

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This article presents a case study examining the problems and possibilities of performance management in a wind-farm company. Drawing on Ferreira and Otley's recently developed performance management systems (PMSs) framework, the study demonstrates how the framework facilitates in-depth, holistic, and critical evaluations of existing PMSs, and how these evaluations can drive the development ...

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contingency theory and using four Simons ... LITERATURE REVIEW. A. Performance Measurement System (PMS) at SME. In order to develop a PMS assessment tool for SMEs, it is necessary to identify which are characteristics of a PMS that enable the company to effectively and efficiently measure

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Robert Simons is a Baker Foundation Professor at Harvard Business School. Over the last 30 years, Simons has taught courses on strategy execution, management control systems, and accounting. During 2019/2020 he is teaching "Mastering Strategy Execution," a second-year MBA course, and "Driving Corporate Performance," an executive education program for general managers and financial executives.

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book Performance measurement and control systems for implementing strategy : text and cases Robert Simons, Antonio Dévila, Robert Steven Kaplan Published in 2000 in Upper Saddle River NJ) by Prentice-Hall

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